

Staffing Data, MHA "Patient Care Link," Steward Hospitals, 2006 - 2012

Hospital	Unit	2012, Actual Worked Hours Per Patient Day	2011, Actual Worked Hours Per Patient Day	2010, Actual Worked Hours Per Patient Day	2009, Actual Worked Hours Per Patient Day	2008, Actual Worked Hours Per Patient Day	2007, Actual Worked Hours Per Patient Day	2006, Actual Worked Hours Per Patient Day
Carney	3 Northeast	5.92	7.29	7.77	7.20	6.78	6.60	6.38
	4SE	5.33	5.95	6.22	6.05	5.88	5.89	5.41
	4SW	6.45	7.23	7.80	7.90	7.28	7.27	6.66
	5 North	13.24	9.64	9.24	9.14	8.58	9.33	10.06
	5 South	6.16	7.81	7.94	7.83	7.18	6.71	6.42
	Critical Care Unit	12.91	13.76	13.54	13.08	13.40	12.92	13.62
Average, 2006-2010	3 Northeast	6.95	Average 2011-2012	3 Northeast	6.61	Difference	(0.34)	-4.9%
	4SE	5.89		4SE	5.64		(0.25)	-4.2%
	4SW	7.38		4SW	6.84		(0.54)	-7.3%
	5 North	9.27		5 North	11.44		2.17	23.4%
	5 South	7.22		5 South	6.99		(0.23)	-3.2%
	Critical Care Unit	13.31		Critical Care Unit	13.34		0.02	0.2%
Total:		50.02			50.85		0.83	1.7%

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Good Samaritan	2B	7.41	8.22	6.57	6.26	6.52	6.10	5.69
	2C	7.07	8.50	6.90	6.53	6.74	7.24	6.02
	3A	7.55	8.95	7.30	7.03	7.48	7.41	6.34
	3B	7.42	8.55	7.30	7.09	6.89	7.05	6.31
	4A	7.34	8.07	7.15	7.05	6.53	6.55	6.44
	4B	7.77	8.45	7.67	7.36	7.26	6.07	7.04
	ICU	13.91	15.85	14.04	14.04	14.00	15.92	14.16
	Norcap	4.17	4.71	4.20	4.24	4.33	4.55	4.00
Average, 2006-2010	2B	6.23	Average 2011-2012	2B	7.82	Difference	1.59	25.5%
	2C	6.69		2C	7.79		1.10	16.4%
	3A	7.11		3A	8.25		1.14	16.0%
	3B	6.93		3B	7.99		1.06	15.3%
	4A	6.74		4A	7.71		0.96	14.2%
	4B	7.08		4B	8.11		1.03	14.5%
	ICU	14.43		ICU	14.88		0.45	3.1%
	Norcap	4.26		Norcap	4.44		0.18	4.1%
Total:		59.47			66.97		7.50	12.6%

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Holy Family	ICU/CCU	15.71	15.74	16.30	16.58	16.47	16.78	15.59
	Russell Hall	7.50	7.34	7.73	7.66	7.54	8.04	7.22
	Special Care Nursery	16.15	21.47	17.99	17.35	18.83	15.35	14.06
	St. Anne's	7.30	7.36	7.53	7.22	7.31	7.20	6.34
	St. Dymphna's	6.67	6.91	7.22	7.09	7.54	8.24	6.82
	St. Mary's	7.74	7.90	8.22	8.18	7.43	7.74	7.19
	St. Michael's	6.32	6.25	6.89	7.30	7.16	9.40	6.71
	St. Camillus	9.04	9.16	9.00	8.69	8.71	8.93	7.90
	TCU (Rehab)	6.10	5.58	5.94	6.05	5.67	6.18	5.42
Average, 2006-2010	ICU/CCU	16.34	Average 2011-2012	ICU/CCU	15.73	Difference	(0.62)	-3.8%
	Russell Hall	7.64		Russell Hall	7.42		(0.22)	-2.9%
	Special Care Nursery	16.72		Special Care Nursery	18.81		2.09	12.5%
	St. Anne's	7.12		St. Anne's	7.33		0.21	2.9%
	St. Dymphna's	7.38		St. Dymphna's	6.79		(0.59)	-8.0%
	St. Mary's	7.75		St. Mary's	7.82		0.07	0.9%
	St. Michael's	7.49		St. Michael's	6.29		(1.21)	-16.1%
	St. Camillus	8.65		St. Camillus	9.10		0.45	5.3%
	TCU (Rehab)	5.85		TCU (Rehab)	5.84		(0.01)	-0.2%
Total:		84.94			85.12		0.18	0.2%

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Merrimack Valley	4 East	9.86	8.90	8.87	7.78	8.28	7.66	7.52
	4 West	7.86	8.62	7.88	7.76	8.62	8.47	8.16
	ABU	6.96	7.48	6.87	7.09	6.97	7.16	7.88
	ICU	13.92	15.53	15.26	13.91	14.72	14.89	15.33
Average, 2006-2010	4 East	8.02	2012	4 East	9.86	Difference	1.84	22.9%
	4 West	8.18		4 West	7.86		(0.32)	-3.9%
	ABU	7.19		ABU	6.96		(0.23)	-3.3%
	ICU	14.82		ICU	13.92		(0.90)	-6.1%
Total:	38.22			38.60		0.38	1.0%	

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Morton	EBHS	7.87	7.42	7.41	7.27	7.18	7.07	6.79
	ICU	14.43	13.91	15.01	14.07	14.64	14.68	13.86
	PCU	8.26	8.07	8.83	7.96	8.10	7.91	7.92
	Pediatrics	17.01	17.16	21.57	19.98	20.87	18.64	15.11
	S1	7.58	7.37	7.77	7.63	7.34	6.82	6.18
	S2	7.93	7.05	7.38	7.24	7.29	6.92	6.46
Average, 2006-2010	EBHS	7.19	2012	EBHS	7.87	Difference	0.68	9.5%
	ICU	14.36		ICU	14.43		0.07	0.5%
	PCU	8.13		PCU	8.26		0.13	1.6%
	Pediatrics	18.89		Pediatrics	17.01		(1.88)	-9.9%
	S1	7.19		S1	7.58		0.40	5.5%
	S2	7.06		S2	7.93		0.87	12.4%
Total:		62.81			63.08		0.27	0.4%

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Nashoba Valley	Acute Care	8.74	8.68	9.02	8.24	8.79	8.04	8.45
	Intensive Care	13.55	13.10	14.68	12.74	12.26	12.66	11.72
	ED	2.08	2.10	2.71	2.54	2.32	2.15	
Average, 2006-2010	Acute Care	8.51	2012	Acute Care	8.74	Difference	0.23	2.7%
	Intensive Care	12.81		Intensive Care	13.55		0.74	5.8%
	ED	1.94		ED	2.08		0.14	7.0%
Total:		23.26			24.37		1.11	4.8%

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Norwood	ICU	18.39	18.95	20.73	20.11	19.75	24.18	19.35
	Unit 21	8.72	8.68	8.43	7.33	7.41	8.94	7.60
	Unit 22	5.47	7.10	8.82	8.51	7.66	10.42	7.36
	Unit 23	9.24	9.47	8.76	7.76	7.07	9.32	7.78
	Unit 28	7.04	7.62	6.65	5.76	6.03	7.57	6.04
	Unit 31	8.95	8.61	8.98	7.40	7.12	9.25	7.73
	Unit 32	8.87	9.09	8.34	7.57	7.23	8.80	7.75
	Unit 33	9.64	10.36	9.69	8.73	7.89	10.24	8.31
	Unit 35	8.66	8.53	8.47	8.02	8.47	8.81	7.54
	Unit 36	7.10	7.34	7.13	6.67	6.89	7.46	6.83
Average, 2006-2010	ICU	20.82	Average 2011-2012	ICU	18.67	Difference	(2.15)	-10.3%
	Unit 21	7.94		Unit 21	8.70		0.76	9.5%
	Unit 22	8.55		Unit 22	6.29		(2.27)	-26.5%
	Unit 23	8.14		Unit 23	9.36		1.22	15.0%
	Unit 28	6.41		Unit 28	7.33		0.92	14.4%
	Unit 31	8.10		Unit 31	8.78		0.68	8.4%
	Unit 32	7.94		Unit 32	8.98		1.04	13.1%
	Unit 33	8.97		Unit 33	10.00		1.03	11.5%
	Unit 35	8.26		Unit 35	8.60		0.33	4.0%
	Unit 36	7.00		Unit 36	7.22		0.22	3.2%
Total:		92.13			93.92		1.78	1.9%

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Quincy	A3, Acute Care	6.27	7.37	7.16	6.90	7.21	7.10	7.01
	A6, Acute Care	5.28	7.74	7.63	7.43	7.43	7.62	7.31
	B3, ICU	17.26	13.25	18.15	10.14	18.01	16.61	15.57
	C1, Psychiatry	5.01	7.01	6.97	6.89	6.89	6.96	7.58
Average, 2006-2010	A3, Acute Care	7.13	2012	A3, Acute Care	6.27	Difference	(0.86)	-12.0%
	A6, Acute Care	7.53		A6, Acute Care	5.28		(2.25)	-29.8%
	B3, ICU	15.29		B3, ICU	17.26		1.97	12.9%
	C1, Psychiatry	7.05		C1, Psychiatry	5.01		(2.04)	-28.9%
Total:		36.99			33.82		(3.17)	-8.6%

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Saint Anne's	GPP	8.30	9.29	9.74				
	ICU	14.44	14.85	14.49	15.66	14.63	15.74	15.10
	North 1	7.76	7.82	7.48	7.68	7.33	6.69	6.90
	Pediatrics	15.55	14.12	12.36	11.70	9.59	13.04	9.10
	St. Dominic's	7.46	8.15					
	St. Mary's	7.35	7.83	8.55	7.56	7.08	6.53	6.59
	Telemetry	8.40	8.42	7.96	7.87	7.51	7.53	7.69
	Oncology				5.33	7.51	6.78	6.77
	TCU, Adult SNF				6.04	6.76	6.67	6.58
Average, 2006-2010	GPP	5.47	Average 2011-2012	GPP	8.80	Difference	3.33	60.9%
	ICU	20.98		ICU	14.65		(6.34)	-30.2%
	North 1	10.33		North 1	7.79		(2.54)	-24.6%
	Pediatrics	17.09		Pediatrics	14.84		(2.26)	-13.2%
	St. Dominic's	3.12		St. Dominic's	7.81		4.68	150.0%
	St. Mary's	10.30		St. Mary's	7.59		(2.71)	-26.3%
	Telemetry	11.08		Telemetry	8.41		(2.67)	-24.1%
Total:	78.37			69.87		(8.50)	-10.8%	

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Saint Elizabeth's	M6	8.13	8.37	8.33	8.63	8.39	7.95	8.50
	M6 Step Down		12.15	12.45	11.25	11.89	12.74	13.80
	M7	8.22	8.93	8.40	8.20	7.70	8.13	7.98
	NICU	12.68	14.12	12.34	13.73	12.84	13.60	12.96
	RICU	18.93	19.41	19.79	19.68	19.02	18.49	18.49
	Seton 5 West	6.91	7.36	6.96	7.28	7.22	7.60	7.44
	Seton 6 West	8.98	9.09	8.96	9.01	8.34	8.61	8.43
	Seton 6 West Step Down	9.61	9.93	10.10	9.89	10.43	10.14	9.27
	Seton 7 East	8.50	8.28	8.13	8.37	7.57	8.00	8.31
	Seton 7 East Step Down		12.63	13.04	12.82	13.40	12.97	12.58
	Seton 7 West	9.16	9.11	10.71				
	SICU	19.41	21.26	20.86	20.34	20.86	20.79	19.36
	Neurology		9.49	9.27	9.13	8.43	8.45	8.28
	Neurology Step Down		13.61	13.82	12.28	14.21	14.62	13.67
	SECAP	5.59	5.91	6.44	6.06	6.29	6.68	5.89
CCU	18.23	18.02	18.83	20.06	19.82	18.73	18.87	
Average, 2006-2010	M6	8.36	Average 2011-2012	M6	8.25	Difference	(0.11)	-1.3%
	M6 Step Down	12.43		M6 Step Down	6.08		(6.35)	-51.1%
	M7	8.08		M7	8.58		0.49	6.1%
	NICU	13.09		NICU	13.40		0.31	2.3%
	RICU	19.09		RICU	19.17		0.08	0.4%
	Seton 5 West	7.30		Seton 5 West	7.14		(0.17)	-2.3%
	Seton 6 West	8.67		Seton 6 West	9.04		0.37	4.2%
	Seton 6 West Step Down	9.97		Seton 6 West Step Down	9.77		(0.20)	-2.0%
	Seton 7 East	8.08		Seton 7 East	8.39		0.31	3.9%
	Seton 7 East Step Down	12.96		Seton 7 East Step Down	6.32		(6.65)	-51.3%
	Seton 7 West	2.14		Seton 7 West	9.14		6.99	326.5%
	SICU	20.44		SICU	20.34		(0.11)	-0.5%
	Neurology	8.71		Neurology	4.75		(3.97)	-45.5%
	Neurology Step Down	13.72		Neurology Step Down	6.81		(6.92)	-50.4%
	SECAP	6.27		SECAP	5.75		(0.52)	-8.3%
CCU	19.26		CCU	18.13		(1.14)	-5.9%	
Total:		178.58			161.01		(17.57)	-9.8%

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